







Empowering women's small-scale Businesses in East Nusa Tenggara through Platforms to Access a Wider Market

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Fundamental issue of gender mediality in ENT



Patriarchy

... a societal structure of male supremacy that operates at the expense of women (Higgins, 2018).

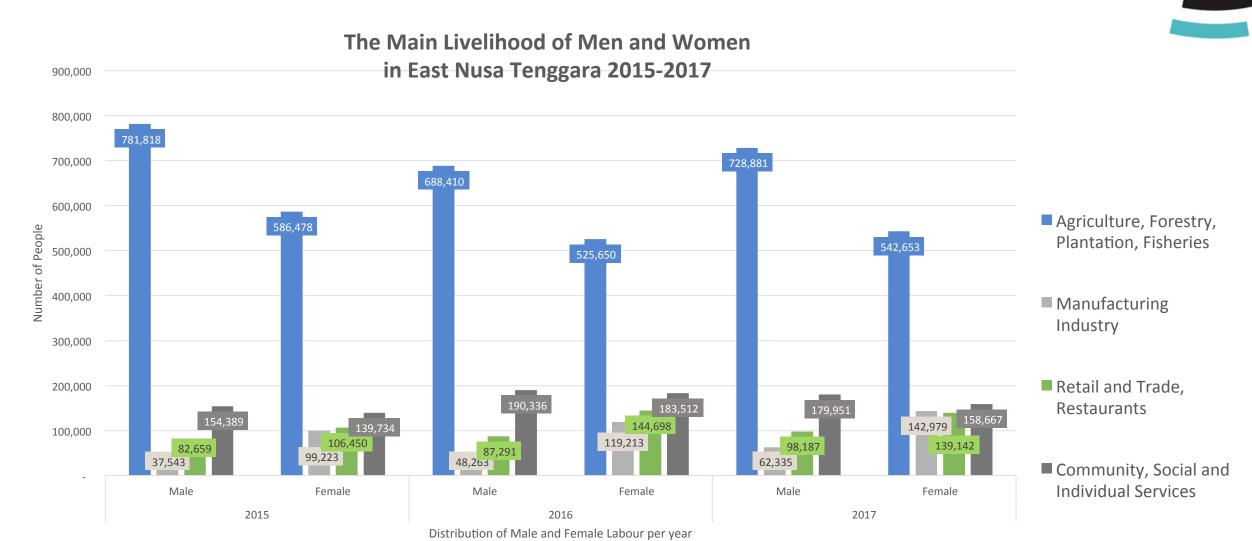
Invisibility

Women's contributions in households are made invisible through norms and traditions (Higgins, 2018) or considered as something 'natural' (Moser, 1989).

Disempowerment

Women's ability to make choices is denied by social institutions such as family and community (Kabeer, 2005)

ENT: An environment that reproduces patriarchy



Source: BPS NTT, 2018

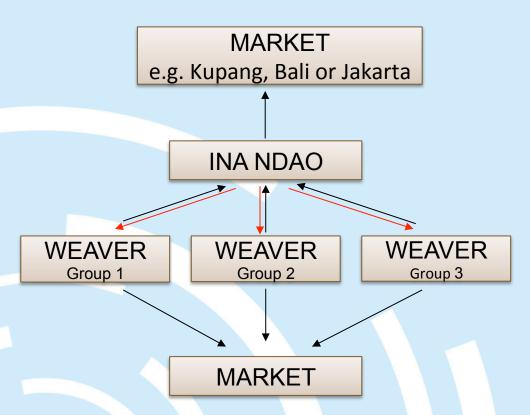


Government scheme for women's empowerment

- Production-stage inputs since early 2000s
- a. Soft loans from state-owned banks (BRI)
- b. Mentoring for women's businesses as part of women's empowerment program (P3EL)
- Mentoring for women's businesses to improve economic productivity (PPEP)
- Marketing program
- a. Exhibitions
- b. Compulsory dress-code for civil servants

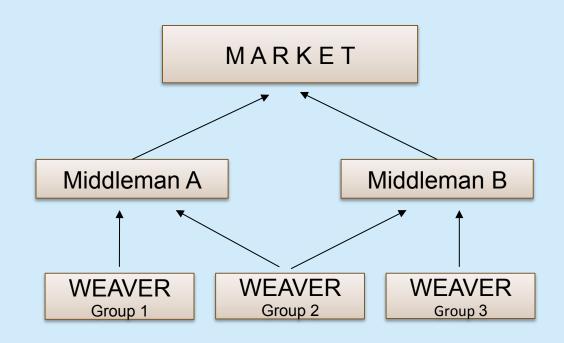
What are the existing models?

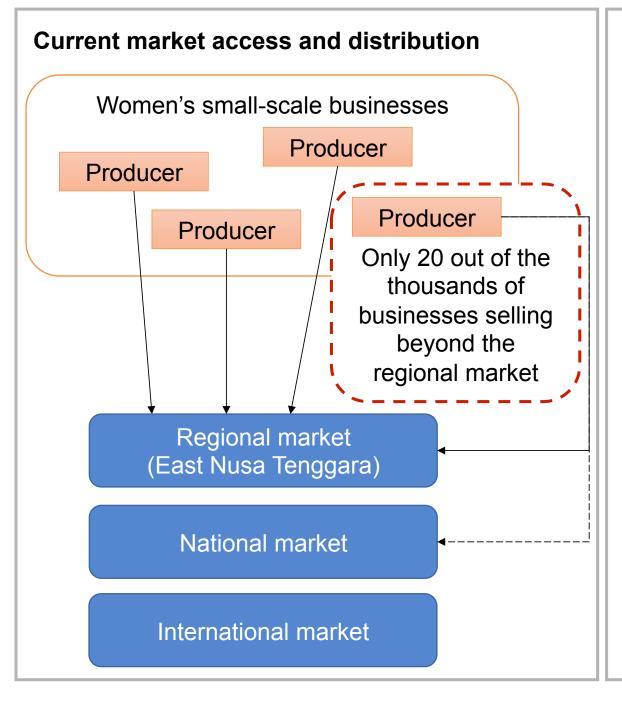
Ina Ndao model

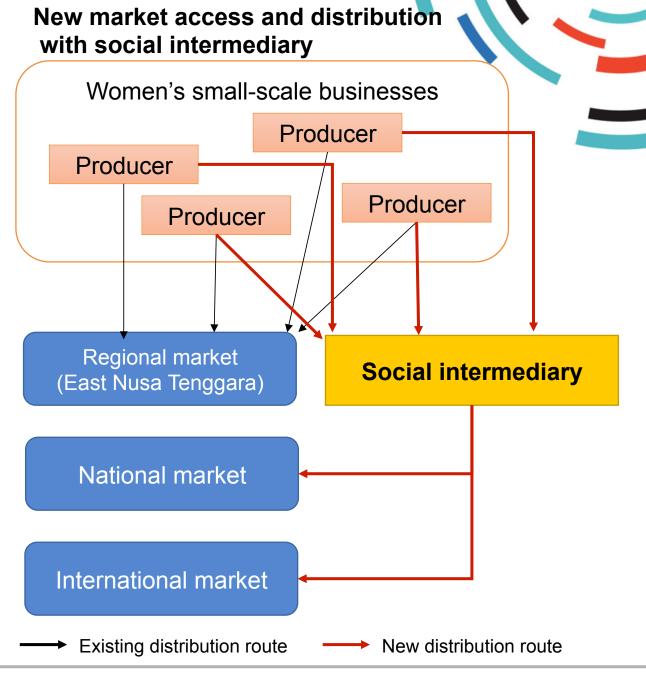


Source: Sarong, F, 2010; Anaboeni FJ, 2017

Traditional handicraft business model









Need for a social intermediary to bridge BoP market in ENT with more developed markets

What is a social intermediary?

- Social intermediary = Social enterprise + Intermediary
- Social enterprise: organizations driven by social goals and combines the pursuit of financial objectives with social and humanitarian values

 Intermediary: economic agent that purchases from suppliers for resale to buyers or helps buyers and sellers meet and transact

Kistruck, GM, Beamish, PW, Qureshi, I & Sutter, CJ 2013, 'Social Intermediation in Base-of-the-Pyramid Markets: Social Intermediation in BOP Markets'

What makes it unique?

Combining the best of the two mainstream interventions in the region

Women's empowerment project (Voluntary model)

Social Intermediary (Market-oriented social enterprise model) Traditional handicraft businesses (for profit models)

Non-interventionalist approach:

Does not create competitiveness and sustainable business (Hutchens, 2010) For social goals

Producers visible to market

Measure women's empowerment

Fostering social capital

Marketoriented Lack of transparency:
The benefits and impact
on women's
empowerment is not
clear nor visible to the
consumer or outside of
the business

How can businesses be empowered?

Take a market-oriented approach

- Bridge existing tourism business in the region and the women's smallscale handicraft businesses by finding a "win-win" partnership
- Function as a platform to raise awareness on both the handicrafts and tourism businesses through providing marketing methods that are weak in the region.

How can we foster strong relations?

Strengthen and bridge social capital

- Work to leverage the existing social network and social structures among women's small-scale businesses producing traditional handicrafts
- Work closely with local practitioners who are familiar with the local businesses and frequently engage with local producers

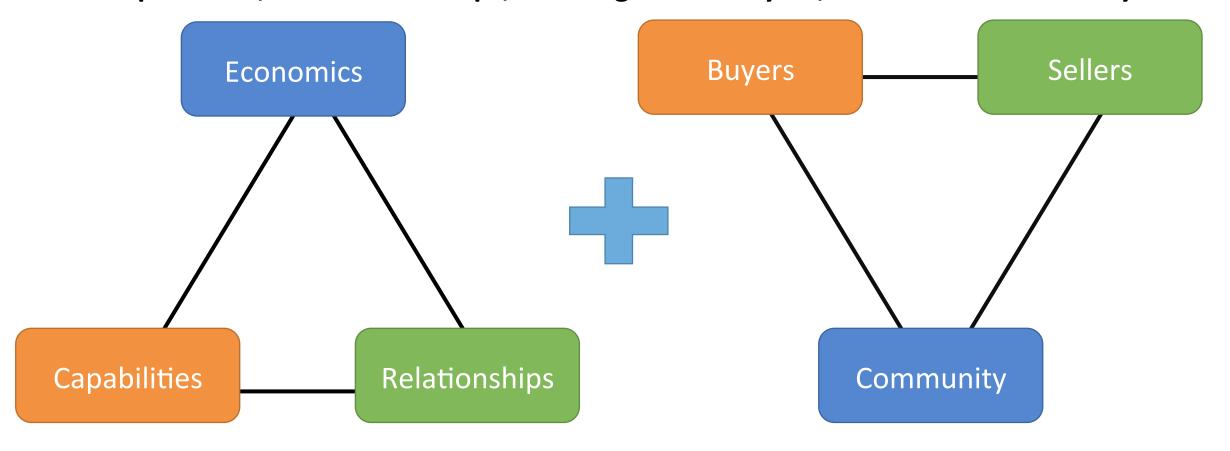
How can empowerment be ensured?



- Measuring potential changes: first evaluate the current effects of the social intermediary, and then evaluate its expected magnitude and its relative likelihood of occurrence (London, 2009)
- Integrating Kabeer (1999)'s concept of three dimensions of empowerment;
 agency, resources, achievements

Measuring impact in BoP

Using the Base of the Pyramid Impact Assessment Framework to measure impact of women's empowerment in terms of potential changes in economics, capabilities, and relationships, and targets the buyers, sellers and community



London, T 2009, 'Making better investments at the base of the pyramid'

Measuring women's empowerment

Applying Kabeer (1999)'s concept of empowerment to look beyond women's economic empowerment

Resources:

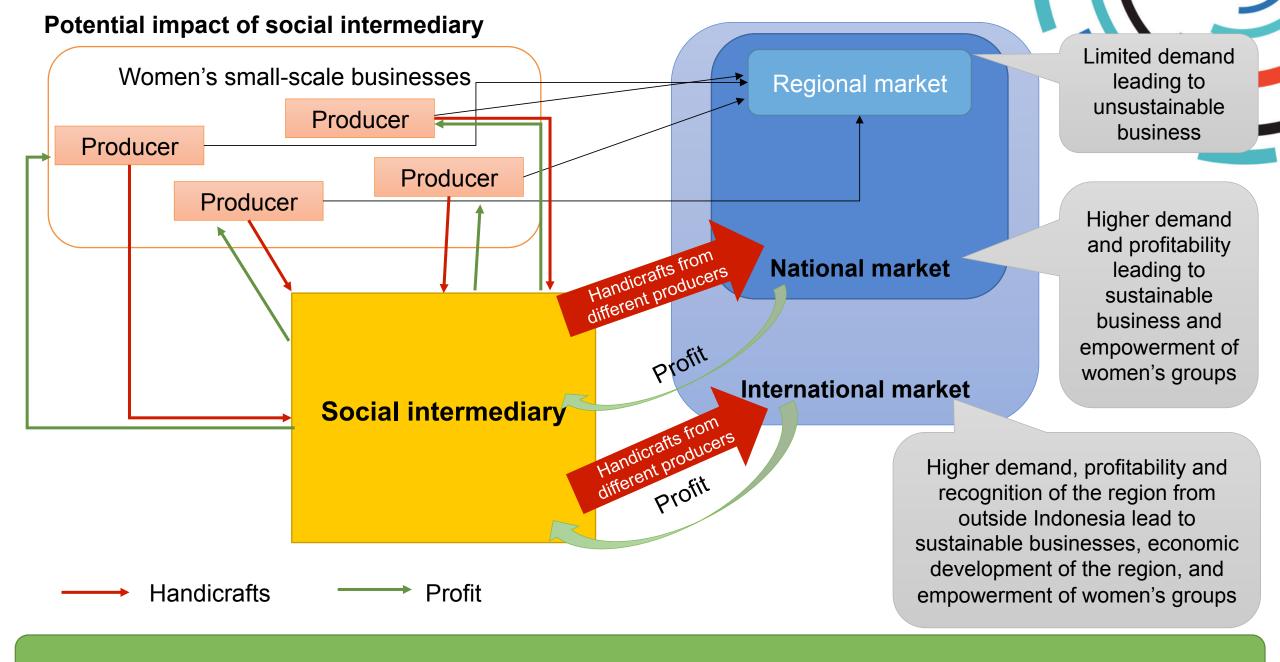
Not only material resources but also human and social resources that enhance the ability to exercise choice

Achievements:

Empowerment is achieved when resources and agency together lead to capabilities; the potential to live the life one wants

Agency:

The ability to define one's goals and act upon them, including but not limited to decision-making.



Ultimately allows these businesses to grow into sustainable businesses



















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